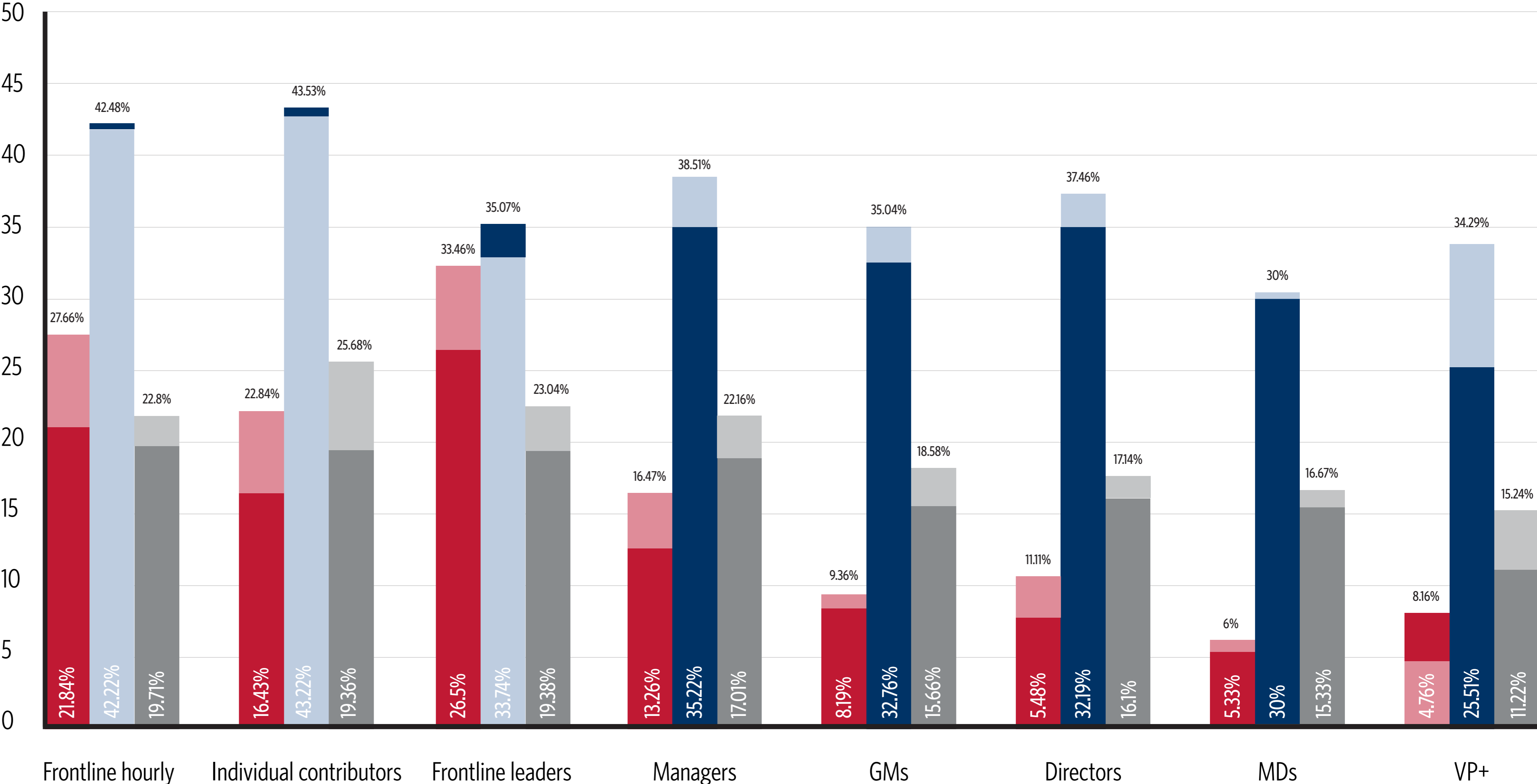


# Close the Gap Progress

A snapshot of each representative group percentage, by Delta's frontline hourly and office employees/professional roles, from 2020 to 2022.



\*The demographics present in UREG: Asian, Latin/Hispanic, Native American, Alaska Native, Native Hawaiian, Pacific Islander, and Two or More races/ethnicities.